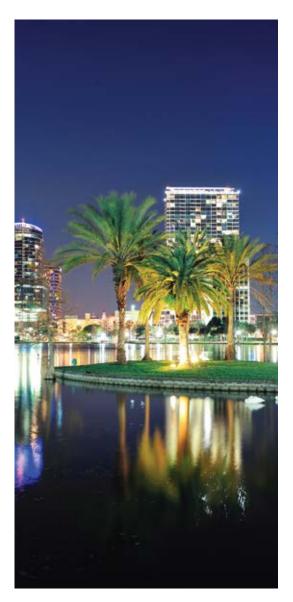


Welcome to **Orlando**

Welcome to Confluence 2016, NIIT's annual customer conference at the beautiful Hyatt Regency Grand Cypress.

Our theme this year continues with the next steps in transformation - Learning Transformation. Perspectives. Progress. Results. Our speakers and thought leaders will share their journeys of transformation in the insightful sessions we have planned for you.

We hope you will all have something to take away at the end of these three days. Have a fabulous conference. It is our honor to host you.





CONFLUENCE 2016 KEYNOTE SPEAKERS



Keynote Speaker

Josh Bersin

Principal,
Bersin by Deloitte,
Deloitte Consulting LLP

Josh Bersin founded Bersin in 2001 to provide research and advisory services focused on corporate learning. He is responsible for Bersin by Deloitte's long term strategy and market eminence.

Josh is a frequent speaker at industry events and has been quoted on talent management topics in key media, including Harvard Business Review, The Wall Street Journal, Bloomberg, on BBC Radio, CBS Radio and National Public Radio. He is a popular blogger for Forbes.com and has been a columnist since 2007 for Chief Learning Officer magazine.

Josh spent 25 years in product development, product management, marketing and sales of e-learning and other enterprise technologies at companies including **DigitalThink** (now Convergys), **Arista Knowledge Systems**, **Sybase**, and **IBM**.

Josh's education includes a B.S. in Engineering from Cornell University, an M.S. in Engineering from Stanford University, and an MBA from the Haas School of Business at the University of California, Berkeley.

CONFLUENCE 2016 KEYNOTE SPEAKERS



Keynote Speaker

Narayan Pant Professor of Management Practice, The Raoul De Vitry D'avaucourt. Chaired Professor Of Leadership Development INSEAD, Singapore

Prof Narayan Pant is Professor of Management Practice in Strategy at INSEAD. He is currently the Academic Director of INSEAD's Advanced Management Program, and has been Dean of Executive Education at INSEAD. Today, Narayan spends much of his time working with senior leaders to improve leadership judgment. In his view, leadership marks itself at the fulcrum of decision – when leaders make choices. He has redesigned, repositioned and delivered INSEAD's flagship senior management program - The Advanced Management Program – around the theme of improving leadership judgment. He works mostly with executives, though he has worked with undergraduates, MBAs and Ph.D. students over his career. Narayan helps companies formulate and implement strategy. He has worked with companies in Asia, Europe and the Americas; on projects with boards of companies, senior management teams, and high potentials. Many of his projects in strategy execution involve bringing about valuable organizational transformations through addressing skills and behaviors in key target groups of managers. Narayan began his academic career, writing and teaching in Strategy. He taught strategy and policy at New York University's Stern School, and the business faculties of the University of Alberta (Canada) and the National University of Singapore.



Keynote Speaker Jay Whitehead Chief Executive Officer MobIHR

Over Jay Whitehead's 34-year career, he has founded and led 3 different types of companies: workforce technology-based services, B2B media and social e-commerce. Jay founded HRO Today and HRO Europe Magazines (acquired by SharedXpertise Media) and the HRO World Conferences (acquired by LRP Publications), media vehicles famous for helping accelerate the global HR outsourcing trend. Jay has raised \$150+ million in investment capital for his companies and achieved 5 liquidity events. Jay started his career as a TV reporter and news writer at KTTV in Los Angeles, and has continued as a TV and media personality and trainer for corporate executives, technology experts, political candidates and non-profit leaders. Currently Jay is Founder and CEO of moblHR.com, a workforce mobile payroll, benefits and HR service for American small and mid-sized business backed by New York investor Gotham. He also serves as Chairman of the Board of Visitors for the College of Science and Liberal Arts at New Jersey Institute of Technology in Newark, NJ.



Keynote Speaker Chris Pirie General Manager, Sales & Marketing Readiness, Microsoft

Christopher Pirie has worked in the software industry for Oracle and Microsoft with a focus on running workplace Learning, computer based education, assessment, and e-Learning business units. Chris is currently the General Manager for Global Field Readiness and Learning at Microsoft.

He served on the board and was 2012 chair of workplace learning association – ATD, and currently serves on the board of LINGOs an organization that serves the International NGO community with professional training services and helps build local capacity in support of philanthropic programs and disaster relief.

He is obsessed with the magic of software to transform Modern Workplace Learning and the power of learning and teaching to drive business and social impact.



Dr. Sebastian Bailey Co-founder and President, Mind Gym

Dr. Sebastian Bailey is a thought-leader, best-selling author and Co-Founder and President of the U.S. branch of Mind Gym.

Sebastian and his team act as behavior change agents by empowering professionals to think differently about their work. Whether a company is redefining strategy, dealing with the aftermath of downsizing, improving their customer service efforts or refreshing employee engagement practices, Mind Gym's dynamic methodologies - which include a pioneering "bite size learning" approach - deliver a new and improved performance culture.

Sebastian is the co-author of numerous articles and books, including Mind Gym: Achieve More by Thinking Differently and Mind Gym: Wake your Mind Up, an international bestseller that has been translated into twenty-six languages. He writes an online column for Forbes at: http://blogs.forbes.com/sebastianbailey.

Sebastian holds a Bachelor of Science degree in Psychology with Cognitive Science from the University College of London and a PhD from the University of Bristol.



Carrie Beckstrom Vice President Learning and Performance Automatic Data Processing



Jim Box Sr. Manager Technical Support Learning@Cisco Cisco



Tim Bray Global Head of Human Resources Operations, Training and Asia Pacific Quintiles



Devenderjit Chadha Senior Vice President Learning Delivery NIIT



Dr. Gregg Collins Ph.D. SVP, Design NIIT



Brandon Dickens Creative Director NIIT



Dia Dissmore SVP & Implementation & Outsourcing Learning Manager Bank of America



Stefan Haenisch Senior Vice President. Knowledge Transfer & Education SAP SE



Neil Hanley Head of Learning and Competence Development Global Shared Services Statoil ASA



Judy Hauserman VP, CIBC Learning, Development and Employee Experience **CIBC**



Nick Howe VP Learning and Collaboration Hitachi Data Systems



Sheila Jagannathan Open Learning Campus World Bank Group



Curtis Jones Learning & Leadership Development Bank of America



Michael Killingsworth VP Learning O&E Shell Unconventional Resources Shell



John Kusi-Mensah Director Partner Learning Solutions MetLife



Sapnesh Lalla President, Corporate Learning Group NIIT



Sailesh Lalla SVP, Business Development



Scott A. Miller Senior Vice President, Learning & Leadership Development Bank of America



Ron Mukherjee VP, Learning Content



Rahul Patwardhan Chief Executive Officer NIIT



John Rowley Regional VP, **Business Development** NIIT



Karen Schukle Sr. Director, Learning Solutions Development Automatic Data Processing



Pooja Singh Mehta Regional VP, Advisory and Consulting Services NIIT



TK Srirang Head, Human Resources ICICI Bank



Dylan Stokes Vice President, Learning and Development TD Bank



Anand Sudarshan Founder & Director, Sylvant Advisors Private Limited Member of the Board, NIIT



Vijay K. Thadani Managing Director & Vice Chairman – NIIT Limited & Co-Founder – NIIT University



Edward Trolley Senior VP Consulting and Advisory Services NIIT

CONFLUENCE 2016

AGENDA FOR CONFLUENCE

5:00 PM TO 6:00 PM Registration

5:30 PM TO 5:45 PM Welcome Note and Introductions

Sapnesh Lalla | President, Corporate Learning Group, NIIT

5:45 PM TO 6:15 PM Journey to the Next Frontier: Transforming NIIT – Transforming Learning

Rahul Keshav Patwardhan | Chief Executive Officer, NIIT

6:15 PM TO 7:00 PM Keynote The Truth about Developing Leaders: What goes wrong

and what can we do about it?

Narayan Pant | Professor of Management Practice, Raoul de Vitry d'Avaucourt

Chaired Professor of Leadership Development, INSEAD

7:00 PM TO 7:30 PM The Ten Most Wanted

Gregg Collins, PhD. I Senior VP Design, NIIT **Brandon Dickens** I Creative Director, NIIT

7:30 PM TO 10:30 PM Aloha Night

THURSDAY, FEBRUARY 18, 2016

7:00 AM TO 8:00 AM Continental Breakfast

8:00 AM TO 5:00 PM Registration

8:00 AM TO 8:45 AM Confluence Keynote Corporate Learning in 2016: Ten Trends Driving the Future

Josh Bersin | Principal, Bersin by Deloitte, Deloitte Consulting LLP

8:45 AM TO 9:30 AM Keynote The End of the Training Department!

Chris Pirie | General Manager of Sales, Marketing & Services Group Readiness, Microsoft

9:30 AM TO 10:15 AM Simplify & Improve: Transforming the Global Learning Organization Operating

Model at Bank of America

Scott Miller | Senior Vice President, Learning & Leadership Development, Bank of America

Curtis Jones | SVP, Learning & Leadership Development, Bank of America

Dia Dissmore | SVP & Implementation & Outsourcing Learning Manager, Bank of America

10:15 AM TO 10:45 AM Refreshment and Networking Break

Checking Our Fences: Transforming the Learning Function to Increase Our

Probability of Success

Tim Bray 1 Vice-President, Global Human Resources Head of Global HR Operations,

Training and Asia Pacific, Quintiles

11:30 AM TO 12:00 PM

10:45 AM TO 11:30 AM

Reimagining Learning at ADP

Carrie Beckstrom | VP of Learning and Performance, Automatic Data Processing

Karen Schukle | Sr. Director, Learning Solutions Development, Automatic Data Processing

12:00 PM TO 12:30 PM Building a dynamic learning experience for the 21st century

Nick Howe 1 VP Learning and Collaboration, Hitachi Data Systems

12:30 PM TO 1:30 PM Lunch

1:30 PM TO 2:15 PM Keynote The Bite-Sized Revolution

Dr. Sebastian Bailey | Co-founder and President, Mind Gym

2:15 PM TO 3:00 PM Panel Discussion: Global Learning and Development – 2016 and Beyond

Sheila Jagannathan I Manager, Open Learning Campus, World Bank Group

Judy Hauserman I Vice-President - Learning, Development & Employee Experience, CIBC

TK Srirang | Head, Human Resources, ICICI Bank

| CONFLUENCE 2016 | AGENDA FOR CONFLUENCE |
|-------------------|------------------------|
| CONI LOLINGE 2010 | AGLINDAT ON CONFEDENCE |

| Getting to Know Each Other: Refreshment and Networking Break |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|
| Driving Business Results through Integrating Learning & Performance Support Solutions John Kusi-Mensah Director, Partner Learning Solutions, MetLife |
| Closing Keynote Experiences in Learning |
| Vijay K. Thadani I Managing Director & Vice Chairman, NIIT Limited |
| Co-Founder, NIIT University |
| Skilling and Engaging the Emergent Workforce |
| Anand Sudarshan Founder & Director, Sylvant Advisors Private Limited |
| Member of the Board, NIIT |
| Closing Comments |
| Sapnesh Lalla President, Corporate Learning Group, NIIT |
| Night at Universal Studios |
| |

FRIDAY, FEBRUARY 20, 2016

4:45 PM ONWARDS

| TRIDAT, IL | DKO/1KT 20, 2010 |
|----------------------|----------------------------------------------------------------------------------------|
| 7:00 AM TO 8:00 AM | Continental Breakfast |
| 8:00 AM TO 9:30 AM | NIIT Solution Showcase |
| | Sailesh Lalla SVP, Business Development, NIIT |
| | Showcase 1: Portfolio Transformation |
| | Edward Trolley Senior VP, Advisory and Consulting Services, NIIT |
| | Pooja Singh Mehta Regional VP, Advisory and Consulting Services, NIIT |
| | Showcase 2: EASE: Evaluate, Analyze, Simplify, Engage |
| | John Rowley Regional Vice President, Business Development, NIIT |
| | Showcase 3: Sourcing Exchange |
| | Devenderjit Chadha Senior VP, Learning Delivery, NIIT |
| 9:30 AM TO 10:15 AM | Learning Transformation in the Digital Age |
| | Stefan Haenisch 1 Senior Vice President, Knowledge Transfer & Education, SAP SE |
| 10:15 TO 11:00 AM | Refreshment and Networking Break, Checkout |
| 11:00 AM TO 11:45 AM | Keynote Surviving 5 Nightmares of the Suddenly Mobile Employer |
| | Jay Whitehead Founder & CEO, mobIHR.com |
| 11:45 AM TO 12:30 PM | The Future of Learning |
| | Michael Killingsworth VP Learning O&E, Shell Unconventional Resources, Shell |
| 12:30 PM TO 1:30 PM | Lunch |
| 1:30 PM TO 1:45 PM | Changing Mandatory Training at TD |
| | Dylan Stokes Vice President, Learning and Development, TD Bank |
| 1:45 PM TO 2:15 PM | The Future of Learning: How Technology is Changing the Face of Education |
| | Jim Box 1 Sr. Manager, Technical Support, Learning@Cisco, Cisco Systems |
| 2:15 PM TO 2:45 PM | Strengthening the Business Impact of Learning |
| | Neil Hanley Head of Learning & Competence Development, |
| | Global Shared Services, Statoil ASA |
| 2:45 PM TO 3:30 PM | Transforming Design Sensibilities at NIIT - Vector: A quest for new sensibilities |
| | Ron Mukherjee Vice President, Corporate Learning Group, NIIT |
| 3:30 PM TO 3:45 PM | Closing Comments and To Go Refreshments |
| | Sapnesh Lalla President, Corporate Learning Group, NIT |

CONFLUENCE 2016 UNWIND AT NIGHT

Aloha Night

Join us at the poolside for a Hawaiian Luau. Sway to the beats of Hawaiian drummers and dancers as you enjoy our tropical menu.

VENUE

Poolside at the Hyatt Regency Grand Cypress

TIME & DIRECTIONS

Feb 17, 2016 | 7:30 PM Join us at the Poolside.

DRESS CODE

Casual





Night at Universal Studios

Thrilling Rides, spectacular fireworks, and fabulous food by the lake – join us for a night of adventure with a private pass at Universal Studios,

VENUE

6000 Universal Blvd, Orlando, FL 32819

TIME & DIRECTIONS

Feb 18, 2016 | 6:30 PM
Meet us at 6:30 PM at Portico, the convention lobby to board the bus to Universal Studios.

DRESS CODE

Smart Casual, comfortable shoes

The Hyatt Regency **Grand Cypress**

Enjoy your complimentary stay at the Hyatt Regency Grand Cypress, a magnificent, self-contained 1,500-acre paradise in the Lake Buena Vista area.

Your stay at Hyatt Regency Grand Cypress is complimentary (except incidentals) with free Wi-Fi and access to the fitness, golf and other recreational facilities from Wednesday night, February 17 through Thursday night, February 18. We have made provisions for everyone to check out on Friday morning during the morning break.

Check in time is 4 PM and checkout time is 11 AM.





If you have any questions about the event or need assistance, please reach out to Shivani Chakravarthy, Director of Marketing.

You can call her at 214 - 356 - 8000 or write to her at shivanich@niit.com.